

#### **Connecting Global Competence**

## **UFI ICT AWARD 2010**

Customer Relationship Management for Exhibitions

Paris, April 30 / Ulrich Besch



#### Vision and Strategy

- MMI is aware of the increasing value of visitors
- We need to build and manage a relationship to over 2 million international trade fair visitors
  - a clear sight on our visitors by more information
  - listen to their interests, needs and behaviors
  - interact and perform a1:1 dialogue





We need a visitor CRM solution!



#### Concept, Business Plan and Branding

Work out the concept with all stakeholders

Through the "bottom up approach" the business units became strong sponsors

Developing the Business Plan

Top Management approved concept and Business Plan

Branding the project

The "ViVa-brand" created publicity and acceptance throughout the company

Standardization
Cross-Selling
New revenue streams
Cross-Channel Marketing
Relevant Content
Work culture

evant Content Work culture

**Cost Reduction** 

Integration



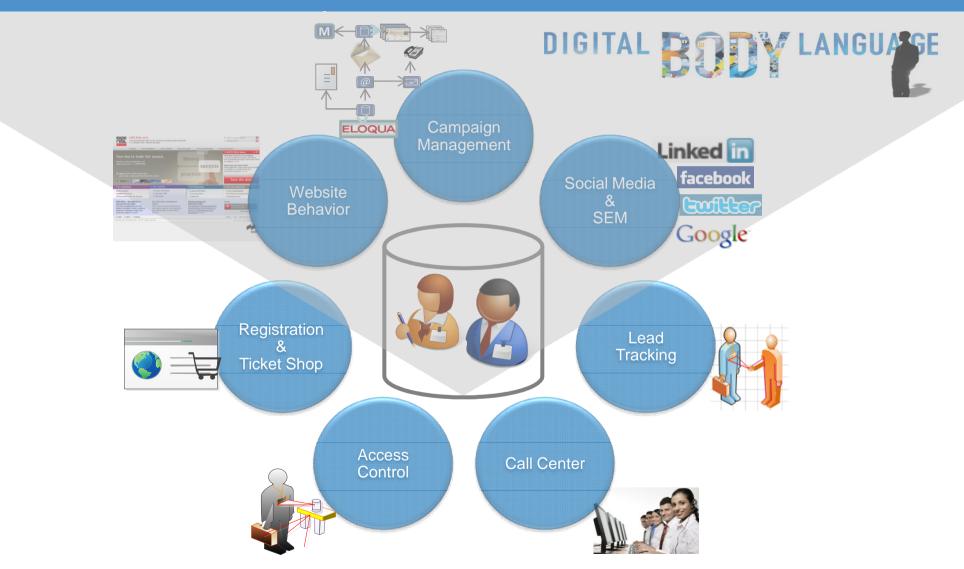






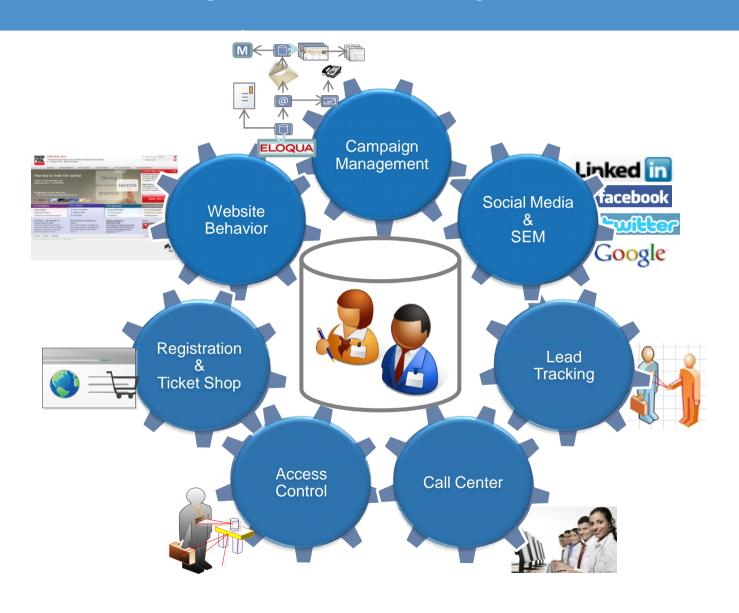


## The traditional information sources had to be complemented by aspects of the "Digital Body Language"





## All the information sources have to be tightly **interlocked** to build the strong foundation for targeted communication





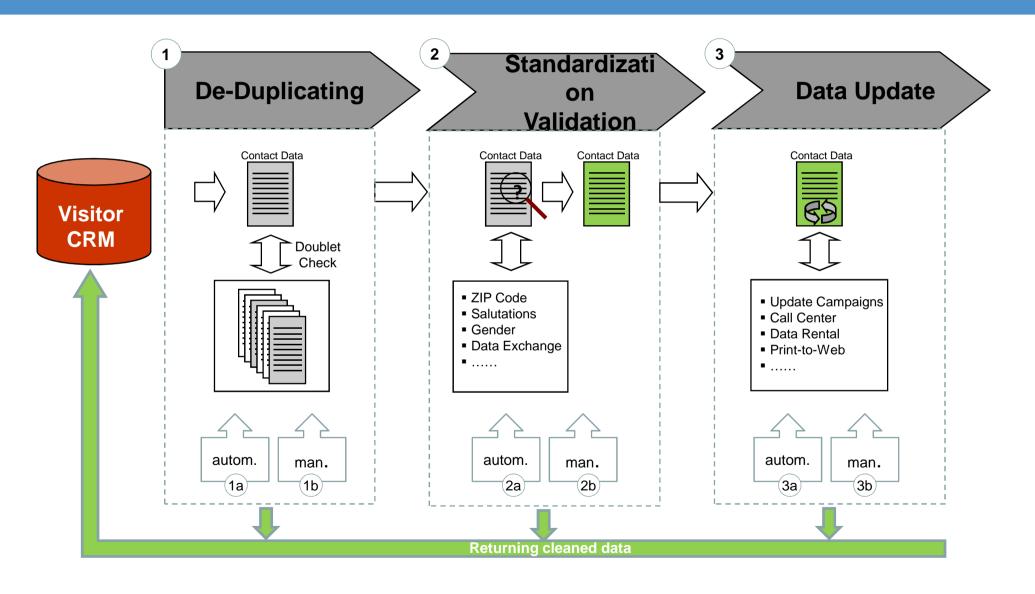
**Visitor Database** 





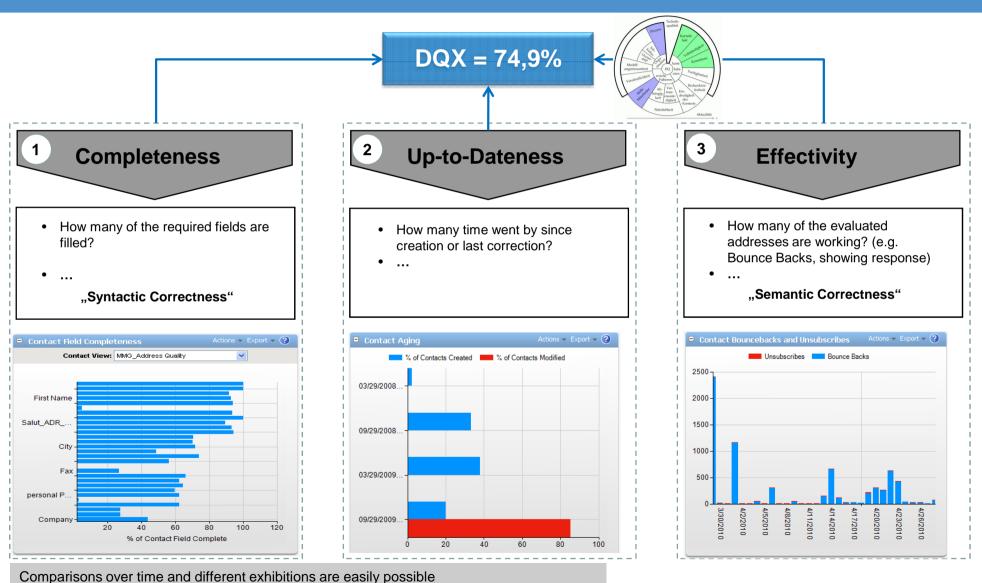


## Data Quality Management is done in a three-stage-process: Messe München highly automated tools plus manual processes





## **Data Quality** is continuously monitored and measured through an effective Data Quality Index (DQX)





**Data Quality** 



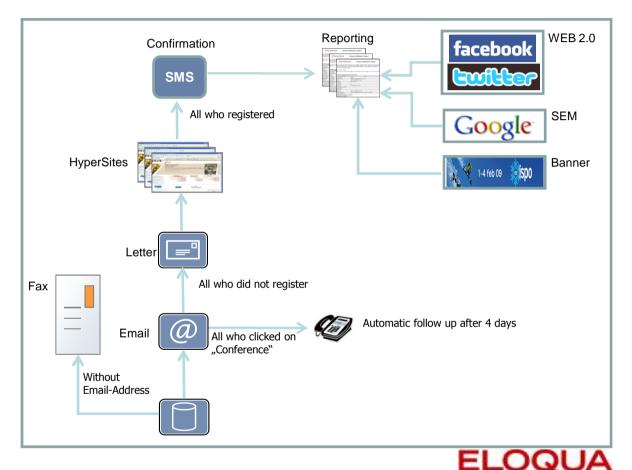
**Visitor Database** 



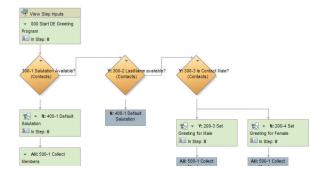




# A web based **Cross-Channel Marketing tool** handles all visitor oriented campaigns



- Cross-channel-campaigns (e.g. email, print, fax, internet, mobile phone) are planned in advance, executed automatically, controlled and reported with one single solution
- External service providers (e.g. Call Center, Letter Shops) are integrated
- Successful campaigns ("bestpractices") are transferred to other departments and then be reused





**Campaign Management** 



Data Quality



**Visitor Database** 

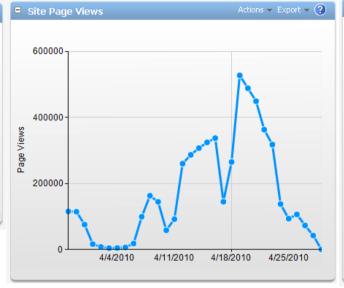


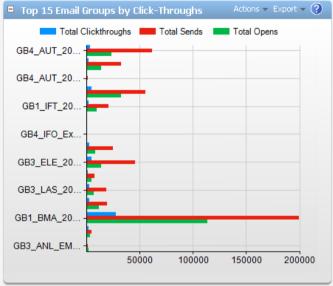


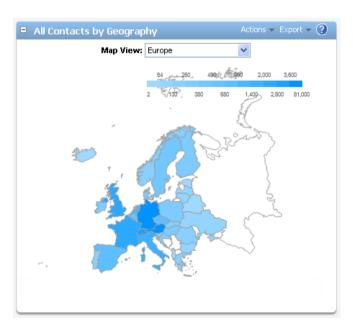


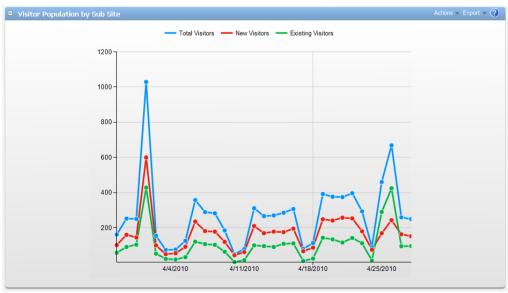
## Reporting now is done via **graphical dashboards**; easy comparison over time and across business units



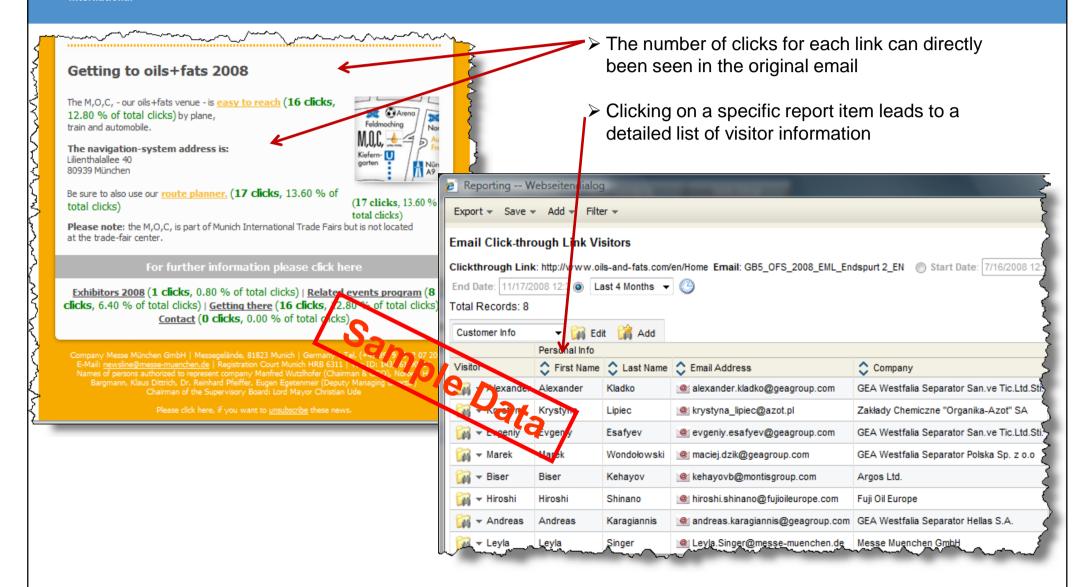








# Comfortable reports are showing not only how many, but **who** has clicked on a specific link









**Campaign Management** 



**Data Quality** 



**Visitor Database** 







Congress
(EBMS Integration)
Exhibitor & Press
International roll-out

Reporting



**Campaign Management** 



**Data Quality** 



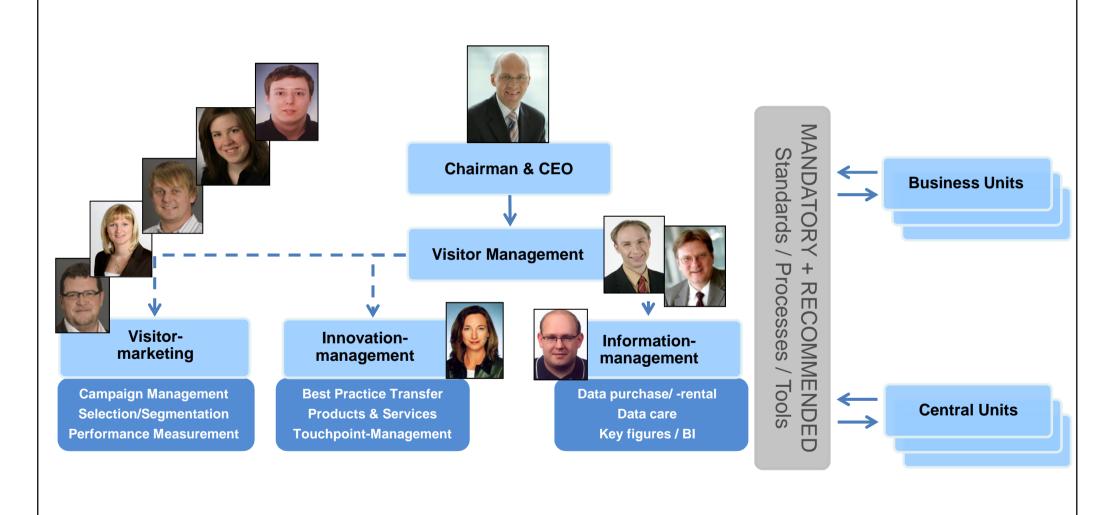
**Visitor Database** 



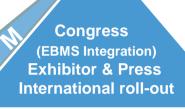




## A **dedicated and motivated team** with members from various business units was the most important success factor







Reporting



**Campaign Management** 



**Data Quality** 



**Visitor Database** 







## ViVa is a great success and **exceeded the expectations** of the business plan





## ANHANG



#### Ausschreibung UFI

#### Objectives:

- What were the objectives for conducting CRM activities within your exhibitions?
- Did your CRM application replace an existing programme or is it a newly applied solution?
- What added value services did your project seek to provide?

#### Actions:

- What measures did you take to reach these objectives?
- What were the specific challenges faced? How were these over come?
- Was your CRM application outsourced or developed in-house?

#### Results:

- Were your objectives reached?
- What were the benefits for your customers?
- Did you increase your revenues?
- What were the quantitative and/or qualitative effects on your exhibition activity?



#### Summary – Key success factors

- Clear role definition and responsibility of Marketing and Sales
- Seamless system integration to avoid gaps and unnecessary efforts
- One 360° view of the customer; one-click-reports
- Accompany the CRM project with parallel activities in other areas (business process redesign, organizational change, trainings, salary models). Technology can be the enabler
- Restructure and professionalize your Customer Data Management
- CRM is a <u>business project</u> with broad support from the IT department
- Implement a strong CRM Governance and Change Management
- TOP-Management support is mandatory